



# Fifth Program Year Action Plan

## Narrative Responses

### GENERAL

#### **PROGRAM YEAR 5: EXECUTIVE SUMMARY**

Since 1994, the Town of Paradise has received an annual allocation of Community Development Block Grant (CDBG) funds from the United States Department of Housing and Urban Development (HUD). The primary objective for the funding is to develop viable urban communities, principally for low and moderate income persons.

As a condition of the funding, and for transparency and reporting purposes, the Town is required to prepare a Consolidated Plan, which is a five-year comprehensive planning document that establishes community needs and outlines how the Town will use the CDBG funds to address those needs. Also as a condition of receiving HUD funding, the Town is required to prepare an annual action plan that identifies specifically how the current year's CDBG funds will be used to meet the community development and housing needs of the Town's low-to-moderate income residents.

This Annual Action Plan is the fifth reporting plan of the 2005-2010 Consolidated Plan and is the result of a collaborative effort between citizens, community groups, local businesses, the Chamber of Commerce, Town staff, and the Town's elected officials. The goal is to prepare a meaningful, useful budgeting and reporting tool that the Town Council will use to appropriate the 2009-2010 CDBG funds to eligible program activities.

Eligible CDBG activities include:

- housing assistance programs:
- public improvement projects, such as parks and infrastructure
- land acquisition
- business assistance programs that promote economic development
- programs that support community organizations that work directly with low and moderate-income residents
- planning and administration

Each eligible activity must meet one of the three national primary objectives for this funding:

- Decent Housing
- Suitable living environment
- Expanded economic opportunities

Each eligible activity must also have specific and measurable outcomes which help communities determine if their goals are being met and are also useful for accountability and transparency purposes. Those outcomes relate to availability, accessibility, affordability and sustainability.

The Town's proposed spending plan for its annual CDBG allocation is displayed in the box below. In addition, it is purported that the Town may also receive \$59,000 in American's Recovery and Reinvestment Act (ARRA) funds.

**Current DRAFT Budget Proposal:**

The Town of Paradise proposes to achieve the program's main objectives by allocating its 2009-2010 CDBG funds as follows:

B U D G E T	
Community Organizations .....	\$33,305
Housing Assistance.....	\$64,323
Planning and General Administration.....	\$44,407
Economic Development.....	<u>\$80,000</u>
TOTAL	\$222,035

This year's budget, in line with the President's goals, focuses on the need to stimulate the economy and invest in the future. The President is interested in creating jobs, making advancements in environmental and energy technology, and rebuilding our nation's infrastructure. The Town is currently accomplishing some of these goals and will commit resources to continue the trend of helping the economy, creating jobs, and improving infrastructure. The Town of Paradise, through Council directive, is very "green" oriented. We have a "green team" that coordinates the Town's efforts to recycle, conserve energy, initiate green policies, purchase recycled products, and limit the Town's carbon footprint.

Also, the Town will combine its CDBG funds in a concentrated and combined effort with other state and federal funding to focus on boosting local economic vitality, creating jobs, and improving infrastructure. One such collaborative effort is the Town will use its 2008-09 CDBG funds in combination with a grant application to USDA to fund a micro-business incubator. The incubator will provide intensive technical assistance by a highly trained and cohesive group of individuals and companies who specialize in all aspects of business management and marketing to help start, grow and maintain new and existing small businesses.

The Town is hosting a community business forum to gather input from local business owners on ways that the Town can assist business efforts, especially in this down economy. The forum will also provide information to businesses that may be helpful to them, such as information on the Town's small business incubator program that contains a crisis hotline for businesses. We believe that providing a personal business hotline will be useful to businesses that may be in trouble, or need assistance, and do not know where to get help. The Town also works with the Chamber of Commerce to provide assistance to businesses. The Town will help support a town-wide "Buy Local" campaign that focuses on stimulating the local economy.

The 2009-2010 CDBG budget will also provide assistance for commercial rehabilitation and repair to buildings in Town, focusing on eliminating health and safety issues.

To augment the CDBG Program, the Town of Paradise applied for and received a \$900,000 State of California CALHOME grant. The funds will be used to fund owner-occupied residential and mortgage subsidies for first time homebuyers. Additional housing funds will be provided by the Paradise Redevelopment Agency if available; however, those funds will be used on those occasions when the homeowner or homebuyer exceeds the federal and/or state income limits.

Over the past few years, the nation's housing industry has taken a tremendous hit. Homeowners have been forced to foreclose on their American dreams in staggering numbers. The Town of Paradise, however, is interested in a steady investment of funds towards maintaining the condition of its housing stock with low interest loans for home repairs; while supporting new buyers in the market with prudent and reliable mortgage assistance loans. These programs benefit all segments of the housing industry, including contractors, lenders, realtors, building suppliers and support industries and services.

In addition, staff is directly involved with the Paradise Community Village, a 45-acre mixed-use development. The Paradise Community Village development is a joint venture of the Town of Paradise, Paradise Unified School District, the Paradise Charter Middle School, the Boys and Girls Club of the North Valley, the Paradise Recreation and Parks District, and Youth for

Change. When completed, the development will provide low and moderate-income rental housing, single family residential units, an expanded charter middle school, park and open space, play fields, youth facilities, and community facilities. All of the member organizations have contributed to the acquisition and development costs of the project. The Town's redevelopment agency has provided \$426,000 to the low and moderate-income rental housing component and the development has been the beneficiary of generous and significant financial support from the S.H. Cowell Foundation of San Francisco.

To support the continued availability of vital community services for low/moderate income families, the Town has consistently awarded the maximum 15% of its annual allocation. This is a way for the Town to leverage its CDBG funding to local agencies that promote healthy, well-adjusted families and individuals. For the 2009-10 Program Year 5, the Town proposes to again award the entire maximum allowable for sub-recipient funding. This year's allocation also proposes the allowed maximum of 20% of its planning and administration.

In the past, the Town has leveraged its CDBG allocation to help fund several exciting projects, including land acquisition, commercial façade renovations, public facilities projects, housing rehabilitation and mortgage assistance for low income first time home buyers. Each year the Town receives CDBG funding is another opportunity to create an environment that fosters partnerships between public and private agencies and individuals to support and sustain a healthy, safe community.

### **General Questions**

1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.

The Town of Paradise is a small mountain community with a mixture of uses and socioeconomic levels. Racial/minority and economic concentrations are not found in Paradise, as families tend to locate socio-economically, rather than racially. Affordability sets the pattern for population concentrations in Paradise. Primarily the two canyons bounding Paradise on the east and west contain the wealthiest constituents and low-to-moderate income families are located throughout Town.

Funds in the Town's housing programs are spent Town-wide and serve low-to-moderate income families. The sluggish housing economy has created a need in all aspects of the housing industry. Homeowners, homebuyers, contractors, lenders, realtors, etc. will benefit by the investment in housing repairs and mortgage assistance programs.

The two commercial corridors which follow the two main arterials through Town contain mainly micro-businesses. Historically, the Town's economic base has been low and extremely underserved. Last year the Town allocated approximately 45% of its CDBG funds to stimulating and growing the economy by investing in a micro-business incubator program with a matching loan from the USDA Regional Business Enterprise Grant Program. This year the Town is proposing to invest funds for commercial rehabilitation, as building infrastructure is very old, unsafe, and not environmentally sound.

2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.

The Town of Paradise is a very eclectic community. The assorted housing types and conditions scattered throughout the community make it difficult and counter-productive to concentrate efforts into one or two specific neighborhoods. The Town's neighborhoods are not that well defined. Therefore, providing housing funds on a town-wide basis is the best approach.

The Estes park project is in a low and moderate-income neighborhood. The rationale behind this location is the close proximity of other sports fields, elementary and intermediate schools, and other recreational facilities.

Community groups operate throughout the Town; therefore, their funding must also be available to serve client needs on a Town-wide basis. The Ridge Family Resource Center is centrally located on the Town's main street. It's location is such that most residents drive by there on their way to or from almost any destination.

3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.

Staff is involved with other social service providers to develop a strategy aimed at reducing the number of homeless people on the Ridge. Although several social service providers have been engaged in homeless services in the past, this effort represents a new commitment for the Town Council and staff.

A recent homeless count and survey resulted in the most comprehensive and accurate assesment of the homeless population on the Ridge. The count indicated that approximately 300 people in the Town and the neighboring unincorporated area are homeless. However, the survey that accompanied the count indicates that many of those individuals do not meet the HUD definition of homeless. Many of the area's homeless find temporary shelter with family and friends. Town staff will continue to work with the coalition to develop service delivery and funding strategies to adress this growing community need.

4. Identify the federal, state, and local resources expected to be made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the strategic plan.

A \$900,000 CALHOME grant awarded to the Town in 2008 will help support our owner-occupied housing rehabilitation program and our first time home buyer program. At this time, the State of California has not been able to sell the bonds that fund CALHOME, therefore, the Town has not yet received this much needed infusion of money for housing activities. The Town plans on applying for a HOME grant in 2009, which if successful, will be available for housing activities in 2010. We will also be using our matching funds for an RBEG grant to fund a Business Incubator Program to support local entrepreneurs and businesses in Paradise.

### **Managing the Process**

1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.

The Town of Paradise is the lead agency responsible for administering the programs covered by the consolidated plan.

2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.

The consolidated plan process is a public process coordinated by the Town staff. The Town follows the prescribed citizen participation process when developing the Consolidated Plan and Annual Plan installments.

3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

Several key actions will take place during the next program year to enhance coordination between the Town and local service providers. Town staff is currently in partnership with the Paradise Unified School District, the Paradise Charter Middle School, the Paradise Recreation and Parks District, the Boys and Girls Clubs of the North Valley, Youth for Change, and the Paradise Ridge Youth Soccer Association in the development of a 45+ acre parcel. The various groups mentioned will have new and expanded facilities constructed at the site. The Town is working very closely with all of the groups. The Paradise Redevelopment Agency has made a financial commitment to the housing component of the overall development. Sixty to ninety affordable housing units will be constructed by Youth for Change.

The Town of Paradise will also hold a forum for lenders/realtors to promote and educate community stakeholders regarding the first time homebuyers program. This will ensure that all agencies and individuals involved with the Town's housing programs follow the guidelines set forth by HUD and Housing and Community Development (HCD).

In addition, the Town works with the Family Resource Center and other health and social agencies to promote the needs of the community as established in the consolidated plan.

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The Town collaborates with the Chamber of Commerce in many ways to share information, provide services and support, and initiates programs and policies that benefit the local business community.

### **Citizen Participation**

1. Provide a summary of the citizen participation process:

Notice for the first of two public hearings regarding the Annual Action Plan was published in the Paradise Post newspaper on February 28, 2009. The Town of Paradise conducted a public hearing on Tuesday, March 10, 2009 to explain the objectives of the 2009-2010 Community Development Block Grant Program regarding the \$222,035 award for the 2009-2010 program year. The Draft Annual Plan was then available to the public for review on March 28, 2009. The public comment period was from March 28, 2009 through April 28, 2009. No written or oral comments were received during this period. The Draft Annual Action Plan was posted from 3-28-09 to 4-28-09 at the following locations: Public Library, Senior Center, Family Resource Center, Town of Paradise Website, Town of Paradise locations: Public information board in hallway, front reception desk, and at the Business and Housing Department office. A second



Public Hearing on the final Draft of the Annual Action Plan was held on April 28, 2009.

Also, as part of the Town's Housing Element update, the Town hired the DeNovo Planning group to gather public information and comments on housing issues facing the Town. The group hosted a workshop for housing professionals, housing agencies, service providers and non-profits to assist with gathering data. The consultants attended the Town's Gold Nugget Days parade/festival to gather information from the general public. The following is a report of their outreach efforts and comments.

### **Workshops and Public Outreach**

A stakeholders workshop was held on April 13, 2009 to receive input from stakeholders such as housing advocates, local builders and business owners regarding the Housing Element update process and its requirements and, more particularly, to identify local housing priorities and preferences.

Public participation is not only a required portion of the update process, but is also crucial for understanding the community's goals and preferences. The Town encouraged residents to get involved for the following reasons:

1. Assist in creating a new and updated Housing Element
2. Identify housing concerns and suggest solutions
3. Help decide where and how new housing will occur
4. Inform the staff and consultants what housing types are preferred in Paradise
5. Participation is key to understanding and achieving community goals
6. The plan is more likely to be implemented with broad community support

In order to encourage residents, businesspeople, and other stakeholders to participate, the Town used multiple outreach outlets, including:

- Newsletters distributed throughout the Town
- Public notices posted at Town Hall and press release to the local paper
- Invitations extended via phone calls or in person meetings to local organizations, including:
  - Paradise Senior Center
  - Chris Boyle of CB Properties (local developer and property owner)
  - Paradise Chamber of Commerce
  - Housing Authority of Butte County
  - Community Housing Improvement Program (CHIP)
  - Family Resource Center
  - Youth 4 Change
  - Greg Bolin (local contractor)
  - Paradise Work Training Center



### *STAKEHOLDERS WORKSHOP*

The stakeholders workshop included a presentation describing the Housing Element Update process, Housing Element content requirements, and key findings regarding housing in Paradise. Workshop attendees were asked to participate in Post-It notes activities to identify top priorities, challenges, and opportunities associated with existing and anticipated housing needs in the Town.

### *COMMUNITY OUTREACH AT GOLD NUGGET DAYS*

In order to solicit input and disseminate information to as many residents as possible, the Town arranged to set up a booth at the local Gold Nugget Days parade on April 25, 2009. This annual local festival includes dozens of booths located at the park at the Recreation and Park Center in Paradise, as well as a parade. Thousands of people were in attendance on April 25th.

During Gold Nugget Days the consultants hired to prepare the housing element spent over four hours speaking with dozens of people regarding housing needs, challenges, priorities and opportunities facing the community. Copies of the Housing Element Newsletter were distributed, residents were asked to complete a visual preferences survey, and to write down what they considered to be the greatest challenges the Town faced with respect to housing. Approximately 20 visual preference and housing needs surveys were completed during this event.

### *WORKSHOP AND OUTREACH RESULTS*

#### ***Priorities, Challenges and Opportunities***

Workshop attendees identified challenges facing the Town, including lack of affordable housing, difficulties posed by wastewater/septic issues, aging housing stock, lack of shelter for homeless persons, the need for infrastructure, available land, and financing in order to provide housing, the high cost of unexpected maintenance for low income homeowners, mobile home replacement, and need for the local council of governments to be certified. The lack of funding and resources to address housing needs presents a challenge. Priorities identified included funding for first time homebuyers and housing rehabilitation programs, subsidized housing and second chance buyers programs, affordable rental housing, addressing failing housing stock, developing Planned Development projects, replacing blight before developing from scratch, implementing programs to replace or acquire and rehabilitate run-down housing stock, providing housing for homeless and very low income persons, addressing failing septic systems, providing financial resources for infrastructure, developing a wastewater treatment plan, incentivize the production and

maintenance of affordable housing, streamlining development processes, and encouraging green building.

Opportunities recommended for the Town to consider included locating affordable housing close to transportation, live/work housing and housing in the downtown, developing more affordable rental housing and providing tenant-based rental assistance, providing opportunities for low income homeownership, programs that provide neighborhood-focused revitalization, replacing blighted properties with decent units, and building Paradise Community Village. Interest was expressed in identifying alternatives to septic in order to build the amount of needed units given septic restrictions, seeking federal, state, and other grants (i.e., Regional Water Quality Control Board) to address failing septic systems, and exploring reclamation of wastewater effluent for energy purposes.

### ***Visual Preferences***

Gold Nugget Days housing survey participants were shown five different housing projects and asked to identify housing types preferred for Paradise and housing types not appropriate for Paradise. Participants were also asked to comment on what they liked and/or disliked about specific projects.

### ***Housing Needs***

Gold Nugget Days housing survey participants were asked to identify housing challenges or issues and to prioritize housing needs. Affordable housing, including units for senior and disabled, and the need for housing rehabilitation and maintenance programs were identified multiple times. The need to provide good management and maintenance of affordable units, more remodels rather than new construction, and second units was described. The lack of sewer treatment is a concern. Challenges presented by the downturn in the housing market and its effect on property values. The need for employment opportunities and upscale housing was stated. Respondents identified housing downtown, including affordable housing for seniors and disabled that is near transit, workforce housing, home improvement loans, and first time homebuyer loans and grants as priorities for the Town to address.

### **Subrecipient Application Process**

Subrecipient applications were accepted during the month of March 2009. A total of twelve applications were turned in and the sub-committee met with each candidate on April 6, 2009. Recommendations were made at the meeting and forwarded to Council for final recommendation at their April 28, 2009 meeting.

A notice was published in the Paradise Post newspaper on February 28, 2009 regarding available applications. All interested organizations were

forwarded an application (through email and mail) on Friday, February 27, 2009.

2. Provide a summary of citizen comments or views on the plan.

No comments were received.

3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.

Town staff published a notice announcing the plan and inviting citizen participation in the process in the local newspaper, and posted notices outside of the Town Hall where public notices are displayed, at the Family Resource Center, Senior Center and public library.

4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

There were no comments received that were not accepted.

## **Institutional Structure**

1. Describe actions that will take place during the next year to develop institutional structure.

The Community Village rental housing project united several organizations that are working cooperatively for the betterment of the community. The degree of commitment and cooperation needed to move this project forward establishes a new paradigm in institutional structure and brings community resources together in a whole new way.

Also the new business incubator program will be administered by a highly trained and cohesive group of professionals and businesses that are trained and set up to function as a unit geared toward the start-up, growth and maintenance of small businesses.

## **Monitoring**

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

Staff works closely with sub-grantees to ensure program compliance. Town staff will be meeting with sub-grantees on a quarterly basis to work through the performance measurement requirements and to ensure their compliance with program regulations.

The Town also cooperates in annual independent audits and receives monitoring visits from the State. These audits and monitoring visits educate and inform the Town on its processes and procedures and help to ensure long term compliance with program requirements.

### **Lead-based Paint**

1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.

The Town's mortgage subsidy program and residential rehabilitation program comply with federal regulations regarding lead testing, containment, and abatement.

## HOUSING

### **Specific Housing Objectives**

\*Please also refer to the Housing Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Although the housing prices have fallen over the past two years, affordability for low income persons is still an issue.

The decline in property values will prevent many low income persons from being able to afford major home repairs. Deferred maintenance becomes an issue, especially in the Town's older housing stock which tends to need more attention. The Town will continue to fund home repair programs for low and moderate income families. These funds benefit homeowners as well as local contractors, building suppliers and others related to the housing industry.

The Town will also continue to fund a mortgage assistance program for low-to-moderate income home buyers. These funds benefit those involved in the housing industry, including lenders, realtors, etc.

### **Needs of Public Housing**

1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.

2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.

The Butte County Housing Authority provides Section 8 vouchers and public housing assistance to the residents of Butte County. At this time the Town has one public housing apartment building. This public housing complex is supported by Housing Authority funds.

The Town and Housing Authority share information on needs and works collaboratively, when needed, to address the needs of the community. The Housing Authority holds public meetings for their clients. These meetings are well attended and comments and needs are recorded and prioritized.

### **Barriers to Affordable Housing**

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

The Town of Paradise has hired a consultant to update its Housing Element. As a part of that process, the consultants will identify any barriers or deficiencies in the Town's housing efforts. The consultants will look at current policies, available land, citizen needs and demands to assist the Town in addressing any barriers to affordable housing that may exist. The consultants are going to great lengths to gather public input from both housing professionals, service providers, non-profits and the general public in order to ensure that the housing element lists and addresses all issues.

### **HOME/ American Dream Down payment Initiative (ADDI)**

1. Describe other forms of investment not described in § 92.205(b).
2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
  - a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.

- b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
  - c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
  - d. Specify the required period of affordability, whether it is the minimum 15 years or longer.
  - e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.
  - f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.
4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:
  - a. Describe the planned use of the ADDI funds.
  - b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.
  - c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

The Town of Paradise will submit an application for HOME funds in 2009. ADDI funds are used in combination with HOME funds to provide downpayment assistance to qualified first time home buyers. ADDI guidelines are followed as outlined in the program guidelines and as required in the application process.

## HOMELESS

### Specific Homeless Prevention Elements

1. Sources of Funds—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.
2. Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.

3. Chronic homelessness—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.
4. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.
5. Discharge Coordination Policy—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.

A homeless census and survey has been completed by a coalition of Paradise and Ridge area housing and social service providers. The count indicates that Paradise and the adjacent unincorporated area have 300 homeless individuals. The accompanying survey noted that many of the homeless find temporary but continuous shelter with family and friends. This year the Butte County Continuum of Care coalition received \$105,000. The total funding for the Chico/Paradise area is listed below:

### **CA-519 - Chico/Paradise/Butte County CoC**

Butte County CoC HMIS Project	SHPR	\$105,000
Esplanade House Phase 2 - Permanent Housing SHP	SHPR	\$45,880
Esplanade House Transitional Housing SHP	SHPR	\$53,946
<b>Total:</b>		<b>\$204,826</b>

## COMMUNITY DEVELOPMENT

### **Community Development**

The town's non-housing community development needs are as follows:

1. Economic development
2. Public facilities
3. Public services
4. Public improvements

The Town of Paradise has adopted program objectives that mirror HUD's primary objectives of decent housing, expanded economic opportunities, and achieving a suitable living environment. Town staff will work with Tri-County



Economic Development Corporation to establish a micro-business incubator program that will focus intense technical assistance to start, grow and maintain small businesses in Paradise. Additionally, Town staff will continue to work closely with the Paradise Community Village partnership to ensure the construction of 60 to 90 affordable housing units, as well as the other aspects of the development that assist or benefit low and moderate-income residents.

\*Please also refer to the Community Development Table in the Needs.xls workbook.

1. Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.
2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.

### **Antipoverty Strategy**

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

The Town's non-profits work with social service agencies to address needs of low and very low income individuals and families. The Town collaborates with these groups to provide assistance in the form of subrecipient funding and to ensure that services are available to help reduce poverty and the effects of poverty.

## NON-HOMELESS SPECIAL NEEDS HOUSING

### **Non-homeless Special Needs (91.220 (c) and (e))**

\*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

The Town intends to continue to work with local care providers, such as STRIVE, the Peg Taylor Center and the Work Training Center to provide social, employment, recreational and health care opportunity for our special

needs population. The Town will also support local efforts to obtain other funds that support the special needs community.

## **Housing Opportunities for People with AIDS**

\*Please also refer to the HOPWA Table in the Needs.xls workbook.

1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
2. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.
4. Report on annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.
5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.
9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

n/a

## **Specific HOPWA Objectives**

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

n/a